

INDICE

Acknowledgments	II
Executive Summary	1
1. A Participatory Approach to Social Fund Design	5
The participatory Approach	
Involving All Stakeholders	
2. Institutional Set Up, Organization, Management, and Staffing	9
Autonomy of social Funds	
Transferring Participatory Approaches to Government	
Decentralized Management	
Sharing Information with Stakeholders	
Orientation, skills, training, and Incentives	
3. The Microproject Cycle	13
Targeting	
promotion	
Identification	
Preparation	
Appraisal	
Approval	
Implementation	
Supervision	
Supervision	
Monitoring and Evaluation	
4. Intermediary and Community Based Organizations	24
Institutional Analysis in Intermediary Organizations	
Institutional Strengthening in Intermediary Organizations	
Institucional Strengthening in Community Organizations	
5. Lessons	38
Anexes	31
1. Listo of projects Covered in this Study	
2. Zambia Beneficiary Assessment: Social Recovery Project	
References	35